



Republic of the Philippines  
Department of Agriculture  
**SUGAR REGULATORY ADMINISTRATION**  
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Memo-PPSPD-2022-July- 27

July 29, 2022

**ATTY. YOHANN CARLOS S. BARCENA**  
OIC, Governance Commission for GOCCs  
3/F Citibank Center  
8741 Paseo de Roxas cor Villar St.  
Makati City

Dear Atty. Barcena:

We are pleased to submit the SRA Monitoring Report of Performance Targets for the Second Quarter of 2022 in compliance with our Performance Agreement pursuant to the Performance Evaluation system for GOCCs and GCG MC No. 2017-02.

We hope you find these in order.

Thank you.

Very truly yours,

**HERMENEGILDO R. SERAFICA**  
Administrator



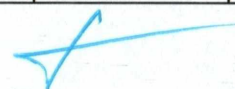
*A food-secure and resilient Philippines*  
*with empowered and prosperous farmers and fisherfolk*



PERFORMANCE SCORECARD 2022

SUGAR REGULATORY ADMINISTRATION (SRA)

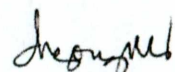
		Component				Annual Target	First Quarter		Second Quarter	
Objective/Measure		Formula	Weight	Rating System	Target		Actual	Target	Actual	
Socio-Economic Impact	<b>SO 1</b>	<b>Empowered Industry Significantly Contributing to Food Security and Poverty Reduction</b>								
	SM 1	Productivity / Yield Per Hectare (TC/Ha - Crop Year Basis)	Yield (tons cane) per Hectare	10%	Actual/Target	52.7	To be determined at end of Crop Year			
	SM 2	Sugar Production - Crop Year Basis (In Million Metric Tons)	Absolute Number	7%	Actual/Target	1.8		0.404714		0.865867
	SM3	Average Income per Hectare of Block Farms	Total farmers' Net Income over total area	12%	Actual/Target	₱72,916.17	To be determined at end of Crop Year			
	<b>SO 2</b>	<b>Maintained Balanced Sugar Supply and Demand Requirements</b>								
	SM 4	Volume of Buffer stock (MT)	Absolute Number	12%	Actual/Target	240,000	240,000	369,249	240,000	682,800
	<b>subtotal</b>			<b>41%</b>						
Customers/Stakeholders	<b>SO 3</b>	<b>Improved Income, Profitability, Global Competitiveness and Sustainable Productivity of the Sugarcane Industry</b>								
	SM 5	Percentage of Satisfied Customers								
		a. Farmers	Number of Respondents which gave at least a Satisfactory Rating / total number of respondents	2.5%	Actual/Target 0% = if less than 80%	90%	To be conducted on the 4th Qtr			
	b. Regulated Entities	2.5%		90%						
	SM 6	Number of Sugarcane Block Farms Accredited	Actual count	14.0%	Actual/Target	50	3	6		2
	SM 7	Number of scholars enrolled	Actual count	5%	Actual/Target	772		658		655
<b>subtotal</b>			<b>24%</b>							
Internal Processes	<b>SO 4</b>	<b>Provide Responsive Research, Technical Assistance and Extension Services to Sugarcane Industry Stakeholders</b>								
	SM 8	Number of completed research projects:								
		a. Under the Breeding Program	Actual count	2.5%	Actual/Target	31		4		
b. Production Technology Projects	Actual count	2.5%	Actual/Target	18		2				



		Component				Annual Target	First Quarter		Second Quarter	
Objective/Measure		Formula	Weight	Rating System	Target		Actual	Target	Actual	
Internal Process	<b>SO 5</b>	<b>Enforce and Implement Pro-Active and Effective Policies, Rules and Regulations</b>								
	SM 9	Percentage of compliance to SRA Policies, Rules and Regulations by Millers and Traders	100% minus (total number of cases or violations over total number of millers and traders	5%	Actual/Target	100%	100%	100%	100%	100%
	<b>subtotal</b>		<b>10%</b>							
Learning & Growth	<b>SO 6</b>	<b>Sustain the Development of Expertise and Human Resources in the Field of Sugarcane Industry, Development and Related Areas</b>								
	SM 10	Percentage of Personnel with Required Competencies Met	Number of Incumbents Meeting Required Competency over Number of Filled Plantilla	5%	Actual/Target	100%	100%	100%	100%	100%
	SM 11	ISO 9001 Certification	Milestone	5%	All or Nothing	ISO 9001:2015 Re-Certification	Recertification Audit conducted on March 11, 2022. TUV Rheinland recommends issuance of existing certification to ISO 9001:2015 Cert. # 01100151112 TRP			
	<b>subtotal</b>		<b>10%</b>							
Financial	<b>SO 7</b>	<b>Maintain Sound Financial Management</b>								
	SM 12	EBITDA Margin	EBITDA / Total Revenues	5%	Actual/Target	41.02%	41.02%	57.39%	41.02%	57.78%
	SM 13	Budget Utilization Rate								
		a. Subsidy								
		a.1 Obligation Rate								
	Current	Total Obligated Subsidy over Total COB from Subsidy	2%	Actual/Target	90%	90%	90%	90%	90%	
	Carry-over	(both net of PS Cost)	2%	Actual/Target	90%	90%	90%	90%	90%	

Component				Annual Target	First Quarter		Second Quarter	
Objective/Measure	Formula	Weight	Rating System		Target	Actual	Target	Actual
<b>a.2 Disbursement Rate</b>								
Current	Total Disbursement over Total Obligations (both net of PS Cost)	2%	Actual/Target	90%	90%	0.39%	90%	13.21%
Carry-over		2%	Actual/Target	90%	90%	37.03%	90%	41.75%
b. Disbursement of Internally Generated Funds (IGF)	Total disbursement from IGF over Total COB from IGF (both net of PS Cost)	2%	Actual/Target	90%	90%	14.53%	90%	35.63%
<b>subtotal</b>		<b>15%</b>						
<b>TOTAL</b>		<b>100%</b>						

Prepared by:



**DIGNA D. GONZALES**

OIC, Manager III, Planning & Policy Department

Approved:



**ENGR. HERMENEGILDO R. SERAFICA**

Administrator