



Republic of the Philippines
Department of Agriculture

SUGAR REGULATORY ADMINISTRATION

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Memo-PPSPD-2023-Jan- 35

January 31, 2023

JUSTICE ALEX L. QUIROZ
Chairperson, Governance Commission for GOCCs
3/F Citibank Center
8741 Paseo de Roxas cor Villar St.
Makati City

Dear Justice Quiroz:

We are pleased to submit the SRA Monitoring Report of Performance Targets for the Fourth Quarter of 2022 in compliance with our Performance Agreement pursuant to the Performance Evaluation system for GOCCs and GCG MC No. 2017-02.

We hope you find these in order.

Thank you and regards.

Very truly yours,


DAVID JOHN THADDEUS P. ALBA
Administrator



Management System
ISO 9001:2015

www.tuv.com
ID 9105085567



SUGAR REGULATORY ADMINISTRATION (SRA)

Component					Annual Target	First Quarter		Second Quarter		Third Quarter		Fourth Quarter		TOTAL		
Objective/Measure	Formula	Weight	Rating System	Target		Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual		
Socio-Economic Impact	SO 1	Empowered Industry Significantly Contributing to Food Security and Poverty Reduction														
	SM 1	Productivity / Yield Per Hectare (TC/Ha - Crop Year Basis)	Yield (tons cane) per Hectare	10%	Actual/Target	52.70							52.70	53.81	52.70	53.81
	SM 2	Sugar Production - Crop Year Basis (In Million Metric Tons)	Absolute Number	7%	Actual/Target	1.8		.405		1.271		1.772	1.80	1.821	1.80	1.821
	SM3	Average Income per Hectare of Block Farms	Total farmers' Net Income over total area	12%	Actual/Target	₱72,916.17							72,916.00	101,310.63	72,916.00	101,310.63
	SO 2	Maintained Balanced Sugar Supply and Demand Requirements														
	SM 4	Volume of Buffer stock (MT)	Absolute Number	12%	Actual/Target	240,000	240,000	369,249	240,000	682,800	240,000	526,480	240,000	160,800	240,000	160,800
			subtotal	41%												
Customers/Stakeholders	SO 3	Improved Income, Profitability, Global Competitiveness and Sustainable Productivity of the Sugarcane Industry														
	SM 5	Percentage of Satisfied Customers														
		a. Farmers	Number of Respondents which gave at least a Satisfactory Rating / total number of respondents	2.5%	Actual/Target 0% = if less than 80%	90%	To be conducted on the 4th Qtr - Results on 1st Qtr 2023						90%	-		
	b. Regulated Entities		2.5%		90%	To be conducted on the 4th Qtr - Results on 1st Qtr 2023						90%	-			
	SM 6	Number of Sugarcane Block Farms Accredited	Actual count	14.0%	Actual/Target	50		6		2		0			50	
	SM 7	Number of scholars enrolled	Actual count	5%	Actual/Target	772		658		655		458	772	614	772	614
			subtotal	24%												
Internal Processes	SO 4	Provide Responsive Research, Technical Assistance and Extension Services to Sugarcane Industry Stakeholders														
	SM 8	Number of completed research projects:														
		a. Under the Breeding Program	Actual count	2.5%	Actual/Target	31		5		9		4		9	31	27
b. Production Technology Projects	Actual count	2.5%	Actual/Target	18		2		5		1		5	18	13		

Component		Annual Target	First Quarter		Second Quarter		Third Quarter		Fourth Quarter		TOTAL					
			Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual				
Objective/Measure	Formula	Weight	Rating System													
Internal Process	SO 5 Enforce and Implement Pro-Active and Effective Policies, Rules and Regulations															
	SM 9	Percentage of compliance to SRA Policies, Rules and Regulations by Millers and Traders	100% minus (total number of cases or violations over total number of millers and traders)	5%	Actual/Target	100%	100%	100%	100%	100%	100%	95.15%	100%	98.64%		
	<i>subtotal</i>		10%													
Learning & Growth	SO 6 Sustain the Development of Expertise and Human Resources in the Field of Sugarcane Industry, Development and Related Areas															
	SM 10	Percentage of Personnel with Required Competencies Met	Number of Incumbents Meeting Required Competency over Number of Filled Plantilla	5%	Actual/Target	100%	100%	100%	100%	100%	100%	100%	100%	100%		
	SM 11	ISO 9001 Certification	Milestone	5%	All or Nothing	ISO 9001:2015 Re-Certification	Recertification Audit conducted on March 11, 2022. TUV Rheinland recommends issuance of existing certification to ISO 9001:2015 Cert. # 01100151112 TRP									
	<i>subtotal</i>		10%													
Financial	SO 7 Maintain Sound Financial Management															
	SM 12	EBITDA Margin	EBITDA / Total Revenues	5%	Actual/Target	41.02%	41.02%	57.39%	41.02%	57.78%	41.02%	54.27%	41.02%	58.82 *		
	SM 13	Budget Utilization Rate														
		a. Subsidy														
		a.1 Obligation Rate														
	Current	Total Obligated Subsidy over Total COB from Subsidy	2%	Actual/Target	90%	90%	90%	90%	90%	90%	100%	90%	100% *			
	Carry-over	(both net of PS Cost)	2%	Actual/Target	90%	90%	90%	90%	90%	90%	100%	90%	100% *			

* Ending November 30, 2022

Component				Annual Target	First Quarter		Second Quarter		Third Quarter		Fourth Quarter		TOTAL	
Objective/Measure	Formula	Weight	Rating System		Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
a.2 Disbursement Rate														
Current	Total Disbursement over Total Obligations (both net of PS Cost)	2%	Actual/Target	90%	90%	0.39%	90%	13.21%	90%	17.26%	90%	39.77% *		
Carry-over		2%	Actual/Target	90%	90%	37.03%	90%	41.75%	90%	43.69%	90%	44.80% *		
b. Disbursement of Internally generated Funds (IGF)	Total disbursement from IGF over Total COB from IGF (both net of PS Cost)	2%	Actual/Target	90%	90%	14.53%	90%	35.63%	90%	53.93%	90%	65.42% *		
subtotal		15%												
TOTAL		100%												

* Ending November 30, 2022

Prepared by

D. Gonzales
DIGNA D. GONZALES

Manager III, Planning, Policy & Special Projects Department

Approved

D. J. Thaddeus P. Alba
DAVID JOHN THADDEUS P. ALBA
 Administrator